HUBBARD COMMUNICATIONS OFFICE Saint Hill Manor, East Grinstead, Sussex

Remimeo

HCO POLICY LETTER OF 28 AUGUST 1980 ISSUE III

(Originally LRH OODs item of 5 May 74)

ORDERS

Orders become necessary only when COOPERATION fails.

Cooperation fails by lack of understanding of the scene and the tech to make things go right. When people do not keep themselves informed of what's going on at the time they don't understand the scene.

Thus they begin to demand orders.

Cooperation is senior to orders at all times. But "CO" means <u>together</u>. There isn't any together where there is no understanding of what's occurring. So Cooperation depends upon being able to see and grasp the scene. And the tech to make things go right.

When I am asked for "orders" I know at once that understanding is missing. Therefore initiative cannot be practicedorders take its place.

So - what is going on? What are seniors or myself trying to accomplish or get done? What's the scene?

There is no real operation without co operation.

And the seat of one's pants planted in a chair in a course room will give you all the tech you ever heard of in any field including your hat.

These are the elements of success - being in the know on the current scene (not rumor but fact); seeing what tech one needs and getting it grasped fast; <u>co</u> operation with the team.

If one did that he'd never hear an order (or get an ethics condition) for months - and he'd be soaring.

L. RON HUBBARD FOUNDER

Compiled and issued by Sherry Anderson CMO Compilations Missionaire

for the

BOARDS OF DIRECTORS of the CHURCHES OF SCIENTOLOGY

BDCS:LRH:SA:bk Copyright © 1974, 1980 by L. Ron Hubbard ALL RIGHTS RESERVED

This is Reproduced and issued to you by The Publications Organization, U. S.